September 2, 2026

Press Release
SUZUKEN CO., LTD.
Shigeru Asano, President and CEO
(Stock Code: 9987)
Securities Traded: Prime Market of the Tokyo Stock Exchange, Premier Market of the Nagoya Stock Exchange, and the Sapporo Securities Exchange
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Suzuken Announces Share Repurchase Through ToSTNeT-3

(Share repurchase in accordance with the Articles of Incorporation
pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act)

SUZUKEN CO., LTD. (hereinafter, the "Company") hereby announces that it has decided on the specific method for the share repurchase program, following the resolution by the Board of Directors at a meeting held on August 28, 2026, in accordance with the Articles of Incorporation pursuant to the provisions of Article 459, Paragraph 1 of the Companies Act. Details are as follows.

1. Method of Share Repurchase

At the closing price (including the final special quote) of 5,183 yen today (September 2, 2026), the Company will place a buy order to repurchase shares through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) on the Tokyo Stock Exchange at 8:45 a.m. on September 3, 2026 (no changes will be made to other trading systems or trading hours). This purchase order will be valid only during the specified trading time.

2. Details of Share Repurchase

(1) Class of shares to be repurchased	Common shares
(2) Total number of shares to be repurchased	Up to 1,200,000 shares
(3) Total amount of repurchase	Up to 6,219,600,000 yen
(4) Announcement of repurchase results	The results of the repurchase will be announced after the completion of the trade at 8:45 a.m. on September 3, 2026

(Notes)

1. The number of shares to be repurchased will not be changed. However, depending on market conditions and other factors, part or all of the shares may not be repurchased.
2. The repurchase will be made based on selling orders corresponding to the number of shares to be repurchased.
3. On or after the day following the repurchase date (September 3, 2026), the Company plans to conduct purchases through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) and market purchases on the Tokyo Stock Exchange. The maximum number of shares and total amount for such purchases will be limited to the remaining balance after deducting the number of shares and amount already acquired through the method described above from the total number of shares and total amount authorized for repurchase by the Board of Directors' resolution as stated below.

(Reference) Details of resolution to repurchase shares (announced on August 28, 2026)

(1)	Class of shares to be repurchased	Common shares
(2)	Total number of shares to be repurchased	Up to 4,000,000 shares * (Representing 5.91% of total shares outstanding, excluding treasury shares)
(3)	Total amount of repurchase	Up to 18,000 million yen
(4)	Period of repurchase	September 1, 2026 to March 19, 2027
(5)	Method of repurchase	Purchases through the Off-Auction Own Share Repurchase Trading System (ToSTNeT-3) and market purchases on the Tokyo Stock Exchange

* As written in "Suzuken Announces Stock Split" disclosed on May 14, 2026, the Company plans to conduct a stock split of its common stock, splitting each share into two (2) shares, with October 1, 2026 as the effective date. Accordingly, the upper limit of the "Total number of shares to be repurchased" will be 8,000,000 shares after the stock split.