May 14, 2026

Press Release
SUZUKEN CO., LTD.
Shigeru Asano, President and CEO
(Stock Code: 9987)
Securities Traded: Prime Market of the Tokyo and Nagoya Stock Exchanges, and the Sapporo Securities Exchange
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Suzuken Announces Shareholder Return Policy and Full-Year Dividend Forecast for the Fiscal Year Ending March 31, 2027 (Dividend Increase)

SUZUKEN CO., LTD. (hereinafter, the "Company") hereby announces that at a meeting of its Board of Directors held today, May 14, 2026, it resolved its shareholder return policy and the full-year dividend forecast for the fiscal year ending March 31, 2027, as outlined below.

1. Shareholder Return Policy

(1) Details of the Shareholder Return Policy

The Suzuken Group promotes management with a strong focus on return on equity (ROE) and strives to enhance capital efficiency while preventing the excessive accumulation of shareholders' equity. Under this policy, the Company will pay dividends and flexibly conduct share repurchases, using a total payout ratio of 100% as a guideline.

With respect to its dividend policy, the Company will adopt dividend on equity (DOE) as a performance indicator in order to enhance the stability and predictability of dividends. During the period of the Medium-Term Management Plan, the Company intends to increase DOE on a phased basis, setting a target level of approximately 3% in the final fiscal year ending March 31, 2029.

(2) Application Period

The shareholder return policy described above will be applied for a three-year period starting from the fiscal year ending March 31, 2027.

2. Full-Year Dividend Forecast

Based on the shareholder return policy under which DOE will be increased on a phased basis, the Company plans to pay annual dividends of ¥120 per share for the fiscal year ending March 31, 2027, representing an increase of ¥20 per share.

The Company is also considering a stock split with an effective date of October 1, 2026, at a ratio of two shares for each share. Following the stock split, the year-end dividend is expected to be ¥30 per share and the annual dividend is expected to be ¥90 per share on a post-split basis. There will be no change in the total amount of dividends paid.

<Dividend Forecast for FY2026>

	Dividends per Share				
	Interim	Year-end	Total	Dividend Payout Ratio	DOE
Forecast (FY2026)	60 yen	30 yen	－	32.5%	－
[Converted on a pre-share-split basis]	[60 yen]	[60 yen]	[120 yen]	[32.5%]	[2.0%]
Actual Results (FY2025)	50 yen	50 yen	100 yen	18.3%	1.7%

* The Company plans to conduct a stock split, effective October 1, 2026, at a ratio of two shares for each share of common stock. The forecast year-end dividend per share for the fiscal year ending March 31, 2027 reflects the impact of this stock split, and therefore the total annual dividend per share is shown as "–". If the stock split is not taken into account, the forecast year-end dividend per share for the fiscal year ending March 31, 2027 would be ¥60, and the total annual dividend would be ¥120.
* The dividend payout ratio and DOE for the fiscal year ending March 31, 2027 have been calculated on an estimated basis, using the number of issued shares, the number of treasury shares, and shareholders' equity per share as of the fiscal year ended March 31, 2026.
* For details of the stock split, please refer to the "Suzuken Announces Stock Split" disclosed separately today.

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