

April 30, 2025

For Immediate Release
To whom it may concern

Mitsui & Co., Ltd.

**Notice Concerning the Completion of Pay-in for New Shares Issued
as Post-Delivery Transfer-Restricted Stock-Based Remuneration**

Mitsui & Co., Ltd. (“Mitsui,” head office: Tokyo, President and CEO: Kenichi Hori) has today completed pay-in procedures for the issuance of new post-delivery transfer-restricted stock-based remuneration shares in accordance with a resolution of the Board of Directors on April 9, 2025. For details about this matter, please refer to “Notice Concerning the Issuance of New Shares as Post-Delivery Transfer-Restricted Stock-Based Remuneration,” released on April 9, 2025.

Summary of issuance of new shares

(1)	Pay-in date	April 30, 2025
(2)	Type and number of shares issued	Common stock of Mitsui, 493,304 shares
(3)	Issue price	2,926 yen per share
(4)	Total value of issue	1,443,407,504 yen
(5)	Categories and numbers of persons eligible for allocations, numbers of shares allocated	8 Managing Officers, 493,304 shares (including 6 retired Managing Officers, 416,904 shares)

For further information, please contact:

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Notice:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Semi-annual Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements.

This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.