

April 9, 2025

For Immediate Release  
To whom it may concern

Mitsui & Co., Ltd.

Changes Regarding Specified Subsidiaries

Mitsui & Co., Ltd. (“Mitsui”, head office: Tokyo, President and CEO: Kenichi Hori) decided on April 8 (US time) to increase capital in MIT Clean Energy Co. (“MITCE”) and MIT Clean Ammonia LLC (“MITCA”), which are Mitsui subsidiaries in the US, in relation to the separate announcement today titled “Final Investment Decision for Blue Point Low-Carbon Ammonia Production Project in the US.” MITCE and MITCA have been designated as specified subsidiaries\*<sup>1</sup> of Mitsui, as the capital of each company is now equivalent to 10% or more of Mitsui’s capital.

1. Profiles of the specified subsidiaries

MIT Clean Energy Co. (MITCE)

(1)	Name	MIT Clean Energy Co.	
(2)	Location	Delaware, US	
(3)	Title and name of representative	President, Tatsuya Takaya	
(4)	Description of business	Investment in its wholly owned subsidiary MITCA and investment management	
(5)	Capital	Approx. 1 billion USD (approx. 150 billion JPY) to be increased capital in stages by 2029	
(6)	Date of establishment	January 2025	
(7)	Major shareholder and ownership ratio	MBK USA Holdings, Inc. (100%)* <sup>2</sup>	
(8)	Relationship between Mitsui and the said company	Capital relationship	Mitsui owns 100% through a subsidiary
		Personnel relationship	Two part-time directors and two part-time officers appointed by Mitsui (including one serving in dual posts)
		Business relationship	None

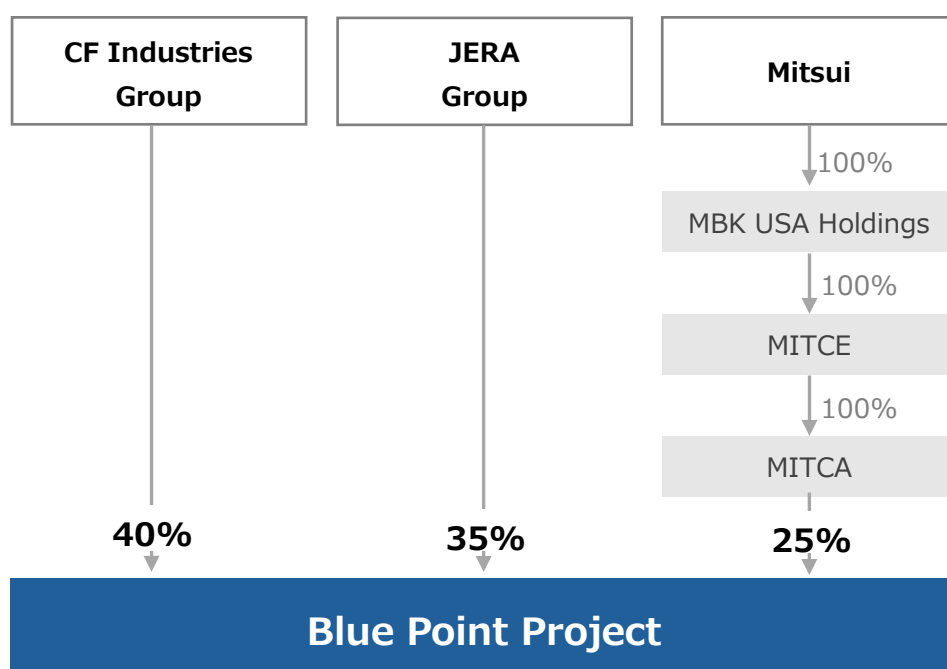
## MIT Clean Ammonia LLC (MITCA)

(1)	Name	MIT Clean Ammonia LLC	
(2)	Location	Delaware, US	
(3)	Title and name of representative	Chief Executive Officer, Kento Hashimoto	
(4)	Description of business	Investment in a low-carbon ammonia production company and investment management	
(5)	Capital	Approx. 1 billion USD (approx. 150 billion JPY) to be increased capital in stages by 2029	
(6)	Date of establishment	January 2025	
(7)	Major shareholder and ownership ratio	MIT Clean Energy Co. (100%)* <sup>2</sup>	
(8)	Relationship between Mitsui and the said company	Capital relationship	Mitsui owns 100% through a subsidiary
		Personnel relationship	Two part-time officers appointed by Mitsui
		Business relationship	None

## 2. Impact on Mitsui's financial results

The impact on Mitsui's financial results for the year ending March 2026 will be minor.

## 3. Structure



\*1 A subsidiary that meets any of the following threshold (Following Article 19, Paragraph 10 of the Cabinet Office Ordinance on Disclosure of Corporate Information)

- (1) Sales to or purchases from the Company (the parent company) account for 10% or more of the Company's (the parent company's) purchases or sales.
- (2) Total equity is 30% or more of the net assets of the Company (the parent company).
- (3) The amount of capital or investment is 10% or more of the capital of the Company (the parent company).

\*2 A wholly owned subsidiary of Mitsui

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Attention:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Semi-annual Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements.

This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.