For Immediate Release To whom it may concern

Mitsui & Co., Ltd.

Notice Concerning the Completion of the Pay-in Procedures for New Shares Issued as Post-Delivery Restricted-Stock-Based Remuneration

As detailed below, Mitsui & Co., Ltd. (Head Office: Tokyo, President and CEO: Kenichi Hori) announces that pay-in procedures were completed today for new shares issued as post-delivery restricted-stock-based remuneration, under a resolution of the Board of Directors on April 9, 2024. For details about this matter, please refer to "Notice Concerning the Issuance of New Shares as Post-Delivery Restricted-Stock-Based Remuneration", dated April 9, 2024.

Details

Summary of new share issuance

(1)	Type and number of shares issued	104,318 ordinary shares in Mitsui & Co., Ltd.
(2)	Issue price	7,271 yen per share
(3)	Total value of issue	758,496,178 yen
(4)	Categories and numbers of persons eligible for allocations, numbers of shares allocated	Managing Officers (retirees) 6 persons, 104,318 shares
(5)	Pay-in date	April 30, 2024

For further information, please contact:

Mitsui & Co., Ltd.

Investor Relations Division Tel: +81-3-3285-7657 Corporate Communications Division Tel: +81-80-5912-0321

Notice:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those

contained in Mitsui's latest Annual Securities Report and Quarterly Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements. This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.