

July 26, 2023

To All Concerned:

Mitsui & Co., Ltd.

**Notice Concerning the Completion of the Pay-in Procedures for New Shares Issued under the Remuneration System of Tenure-Linked Restricted Stock**

As detailed below, Mitsui & Co., Ltd. (Head Office: Tokyo, President and CEO: Kenichi Hori) today completed pay-in procedures for new shares issued under the remuneration system of tenure-linked restricted stock, under a resolution of the Board of Directors on July 11, 2023. For details about this matter, please refer to "Notice Concerning the Issuance of New Shares under the Remuneration System of Tenure-Linked Restricted Stock", dated July 11, 2023.

Details

Summary of new share issue

(1)	Type and number of shares issued	Ordinary shares in Mitsui & Co., Ltd., 96,700 shares
(2)	Issue price	5,157 yen per share
(3)	Total value of issue	498,681,900 yen
(4)	Categories and numbers of persons eligible for allocations, numbers of shares allocated	Directors (excluding external director) 9 persons, 96,700 shares
(5)	Pay-in date	July 26, 2023

**For further information, please contact:**

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Notice:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial

position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Quarterly Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements. This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.