To All Concerned:

Mitsui & Co., Ltd.

Notice Concerning the Completion of the Pay-in Procedures for New Shares Issued as Post-Delivery Restricted-Stock-Based Remuneration

As detailed below, Mitsui & Co., Ltd. (Head Office: Tokyo, President and CEO: Kenichi Hori) today completed pay-in procedures for new shares issued as post-delivery restricted-stock-based remuneration, under a resolution of the Board of Directors on April 6, 2023. For details about this matter, please refer to "Notice Concerning the Issuance of New Shares as Post-Delivery Restricted-Stock-Based Remuneration", dated April 6, 2023.

Details

Summary of new share issuance

(1)	Type and number of shares issued	Ordinary shares in Mitsui & Co., Ltd., 129,424 shares	
(2)	Issue price	3,906 yen per share	
(3)	Total value of issue	505,530,144 yen	
(4)	Categories and number of persons eligible for allocations, number of shares allocated	Managing Officers (including retired Managing Officers Directors	7 persons, 113,759 shares 6 persons, 98,559 shares) 1 person, 15,665 shares
(5)	Pay-in date	April 28, 2023	

For further information, please contact:

Mitsui & Co., Ltd.

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Notice:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-

looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Quarterly Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements.

This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.