Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes. In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

Summary of Consolidated Financial Results for the Year Ended February 28, 2023 (Based on Japanese GAAP)

April 14, 2023

Company name: ARCS COMPANY,LIMITED

Stock exchange listing: Tokyo, Sapporo

Stock code: 9948 URL https://www.arcs-g.co.jp/

Representative: President Kiyoshi Yokoyama

Inquiries: Director, Executive Vice President Koichi Furukawa TEL 011-530-1000

Scheduled date of ordinary general meeting of shareholders: May 23, 2023
Scheduled date to file Securities Report: May 23, 2023
Scheduled date to commence dividend payments: May 24, 2023

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting:

Yes (for institutional investors and Investment analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended February 28, 2023 (from March 1, 2022 to February 28, 2023)

(1) Consolidated operating results

refeemages mun	cate y	ear-	on-ye	ai C	пап	368
	,	~		. 1	•	

	Net sales	Net sales Operating profit		Ordinary pro	ofit	Profit attributable to owners of parent		
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended February 28, 2023	566,209	_	14,835	_	16,444	(5.0)	9,947	(3.5)
Year ended February 28, 2022	577,568	3.7	15,562	(12.3)	17,306	(11.3)	10,304	(20.5)

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended February 28, 2023	177.47	-	5.9	6.3	2.6
Year ended February 28, 2022	182.47	-	6.4	6.8	2.7

(2) Consolidated financial position

(=) F				
	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of February 28, 2023	266,155	171,686	64.5	3,066.86
As of February 28, 2022	258,025	163,995	63.5	2,910.41

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended February 28, 2023	16,989	(7,768)	(2,801)	72,594
Year ended February 28, 2022	14,215	(4,385)	(7,422)	66,175

2. Cash dividends

Annual dividends per share						Total cash	Dividend payout	Ratio of dividends to net assets
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	(Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended February 28, 2022	-	27.00	-	30.00	57.00	3,214	31.2	2.0
Year ended February 28, 2023	=	28.00	=	30.00	58.00	3,247	32.7	1.9
Year ending February 29, 2024 (Forecast)	_	29.00	_	29.00	58.00		32.6	

3. Forecast of consolidated financial results for the year ending February 29, 2024 (from March 1, 2023 to February 29, 2024)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending August 31, 2023	290,000	3.1	7,200	(2.8)	7,800	(5.5)	5,200	(5.8)	92.89
Full year	582,000	2.8	14,800	(0.2)	16,200	(1.5)	9,950	0.0	177.74

4. Notes

(1) Changes in significant subsidiaries during the year ended February 28, 2023 (changes in specified subsidiaries resulting in the change in scope of consolidation):

No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

Changes in accounting policies due to other reasons:

No

Changes in accounting estimates:

Yes

Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

		1 (, , , , , , , , , , , , , , , , , , ,					
As of February 28, 2023	!	57,649,868 shares	As of February 28, 2022	! !	57,649,868 shares			
Number of treasury shares at the end of the period								
As of February 28, 2023	!	1,668,699 shares	As of February 28, 2022	I I	1,330,903 shares			
Average number of shares during the period								
Year ended February 28, 2023	!	56,052,540 shares	Year ended February 28, 2022		56,472,836 shares			

Consolidated financial statements Consolidated balance sheets

Carbon and deposits Carbon and deposits			(Millions of yen)
Current assets 66,305 7,266 Accounts receivable - trade 4,768 6,23 Inventories 15,821 17,48 Other 9,101 9,71 Allowance for doubtful accounts (48) (6 Total current assets 95,949 105,72 Non-current assets 895,949 105,72 Non-current assets 95,949 105,72 Non-current assets 112,029 146,35 Accumulated depreciation and impairment (97,773) (101,23 Leased assets, net 4,268 3,53 Other 28,821 31,4 </th <th></th> <th>As of February 28, 2022</th> <th>As of February 28, 2023</th>		As of February 28, 2022	As of February 28, 2023
Cash and deposits 66,305 72,66 Accounts receivable - trade 4,768 6,23 Inventories 15,821 17,18 Other 9,101 9,71 Allowance for doubtful accounts (48) (6 Total current assets 95,949 105,72 Non-current assets 95,949 105,72 Non-current assets 95,949 105,72 Non-current assets 95,949 105,72 Non-current assets 142,029 146,35 Property, plant and equipment (97,773) (101,23 Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 233<	Assets		
Accounts receivable - trade 4,768 6,23 Inventories 15,821 17,18 Other 9,101 9,71 Allowance for doubtful accounts (48) (6 Total current assets 95,949 105,72 Non-current assets 7 10,72 Property, plant and equipment 8 142,029 146,35 Accumulated depreciation and impairment (97,773) (101,23 Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 111,879 10,68 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 10,00 333 33			
Inventories 15,821 17,18 Other 9,101 9,71 Allowance for doubtful accounts (48) (66 Total current assets 95,949 105,72 Non-current assets 95,949 105,72 Non-current assets 97,973 1016,35 Property, plant and equipment 142,029 146,35 Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 11,879 10,66 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 333 33 Software in progress 43 1 Other 333 33 <td>-</td> <td>•</td> <td>72,662</td>	-	•	72,662
Other 9,101 9,71 Allowance for doubtful accounts (48) (6 Total current assets 95,949 105,72 Non-current assets 95,949 105,72 Non-current assets 95,949 105,72 Non-current assets 142,029 146,35 Property, plant and equipment (97,773) (101,23 Buildings and structures, net 44,256 45,12 Land 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 33 3 Goodwill 233 14 Software 9,535 7,95 Software in progress 43 1 <			6,232
Allowance for doubtful accounts (48) (6 Total current assets 95,949 105,72 Non-current assets Property, plant and equipment 42,029 146,35 Buildings and structures 142,029 146,35 Accumulated depreciation and impairment (97,773) (101,23 Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33) Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 3 14 Goodwill 233 14 Software 9,535 7,95 Software in progress 43 1 Inv	Inventories	15,821	17,183
Total current assets 95,949 105,72 Non-current assets Property, plant and equipment 142,029 146,35 Buildings and structures 142,029 146,35 Accumulated depreciation and impairment (97,773) (101,23 Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 333 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investme			9,715
Non-current assets Property, plant and equipment Buildings and structures 142,029 146,35 Accumulated depreciation and impairment (97,773) (101,23 Buildings and structures, net 44,256 45,112 Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,33 Construction in progress 180 23 Other 28,821 31,44 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 33 14 Software 9,335 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investment securities 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 600 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total investments and other assets 162,075 160,42 Total investments and other assets 26,380 24,81 Total investments and other assets 162,075 160,42 Total investments and other as	Allowance for doubtful accounts		(64
Property, plant and equipment	Total current assets	95,949	105,729
Buildings and structures 142,029 146,35 Accumulated depreciation and impairment (97,773) (101,23 Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 3 14 Goodwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 <td>Non-current assets</td> <td></td> <td></td>	Non-current assets		
Accumulated depreciation and impairment (97,773) (101,23) Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 9,535 7,95 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasedold and guarantee deposits 11,21	Property, plant and equipment		
Buildings and structures, net 44,256 45,12 Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 3 14 Goodwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00	Buildings and structures	142,029	146,353
Land 71,832 72,30 Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 333 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,146 8,44 Investment securities 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for	Accumulated depreciation and impairment	(97,773)	(101,231
Leased assets 11,879 10,86 Accumulated depreciation and impairment (7,610) (7,33 Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 600dwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12)	Buildings and structures, net	44,256	45,121
Accumulated depreciation and impairment (7,610) (7,33) Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 <t< td=""><td>Land</td><td>71,832</td><td>72,301</td></t<>	Land	71,832	72,301
Leased assets, net 4,268 3,53 Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Leased assets	11,879	10,866
Construction in progress 180 23 Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 600dwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Accumulated depreciation and impairment	(7,610)	(7,331
Other 28,821 31,40 Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 600dwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Leased assets, net	4,268	3,535
Accumulated depreciation and impairment (23,811) (25,44 Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 8 125,547 127,15 Intangible assets 9,535 7,95 7,95 Software in progress 43 1 1 Other 333 33 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Construction in progress	180	239
Other, net 5,009 5,95 Total property, plant and equipment 125,547 127,15 Intangible assets 8 125,547 127,15 Goodwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Other	28,821	31,405
Total property, plant and equipment 125,547 127,15 Intangible assets 33 14 Goodwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Accumulated depreciation and impairment	(23,811)	(25,445
Intangible assets 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 1 10,048 9,72 Long-term loans receivable 57 4	Other, net	5,009	5,959
Goodwill 233 14 Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Total property, plant and equipment	125,547	127,158
Software 9,535 7,95 Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Intangible assets		
Software in progress 43 1 Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 8,44 Investment securities 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Goodwill	233	140
Other 333 33 Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Software	9,535	7,955
Total intangible assets 10,146 8,44 Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Software in progress	43	17
Investments and other assets 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Other	333	335
Investment securities 10,048 9,72 Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Total intangible assets	10,146	8,448
Long-term loans receivable 57 4 Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Investments and other assets		
Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Investment securities	10,048	9,720
Retirement benefit asset 32 18 Leasehold and guarantee deposits 11,210 11,00 Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Long-term loans receivable	57	47
Deferred tax assets 4,363 3,27 Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Retirement benefit asset	32	182
Other 680 60 Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Leasehold and guarantee deposits	11,210	11,006
Allowance for doubtful accounts (12) (1 Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Deferred tax assets	4,363	3,270
Total investments and other assets 26,380 24,81 Total non-current assets 162,075 160,42	Other	680	603
Total non-current assets 162,075 160,42	Allowance for doubtful accounts	(12)	(12
Total non-current assets 162,075 160,42	Total investments and other assets	26,380	24,819
	Total non-current assets	162,075	160,426
	Total assets		266,155

		(Millions of yen)
	As of February 28, 2022	As of February 28, 2023
Liabilities		
Current liabilities		
Accounts payable - trade	30,975	29,922
Short-term borrowings	8,699	7,890
Lease liabilities	1,211	1,149
Accounts payable - other	6,950	5,815
Accrued expenses	3,040	5,200
Income taxes payable	2,548	3,232
Accrued consumption taxes	878	1,048
Provision for bonuses	2,640	2,745
Provision for point card certificates	3,978	530
Contract liabilities	=	3,612
Other	1,739	1,751
Total current liabilities	62,664	62,899
Non-current liabilities		
Long-term borrowings	11,649	14,917
Lease liabilities	4,282	3,576
Retirement benefit liability	5,295	1,975
Deferred tax liabilities	278	372
Provision for retirement benefits for directors (and other officers)	1,165	1,020
Long-term guarantee deposits	4,245	4,033
Asset retirement obligations	4,172	5,505
Other	275	168
Total non-current liabilities	31,365	31,569
Total liabilities	94,029	94,469
	94,029	94,409
Net assets		
Shareholders' equity Share capital	21,205	21,205
Capital surplus	24,996	24,996
Retained earnings	122,622	129,491
Treasury shares	(3,094)	
•		(3,775)
Total shareholders' equity	165,730	171,917
Accumulated other comprehensive income	272	106
Valuation difference on available-for-sale securities	373	106
Remeasurements of defined benefit plans	(2,192)	(337)
Total accumulated other comprehensive income	(1,819)	(230)
Non-controlling interests	84	-
Total net assets	163,995	171,686
Total liabilities and net assets	258,025	266,155

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Millions of yen) Fiscal year ended Fiscal year ended February 28, 2022 February 28, 2023 Net sales 577,568 566,209 Cost of sales 424,408 429,198 141,800 Gross profit 148,370 Selling, general and administrative expenses The advertising decoration cost 3,761 4,457 a store rental 7,464 7,292 Remuneration for directors (and other officers) 757 724 Salaries and allowances 55,253 55,554 Provision for bonuses 2,563 2,735 Provision for retirement benefits for directors (and other 63 65 officers) Provision for point card certificates 7,372 1,078 Retirement benefit expenses 1,194 1,240 Utilities expenses 9,403 11,607 Taxes and dues 2,902 2,951 Depreciation 8,745 8,709 Amortization of goodwill 116 93 Other 33,207 30,454 126,965 Total selling, general and administrative expenses 132,807 Operating profit 15,562 14,835 Non-operating income Interest income 48 44 200 204 Dividend income Share of profit of entities accounted for using equity method 69 46 Outsourcing service income 600 763 Income from point cord 372 19 Subsidy income 35 Other 659 749 Total non-operating income 1,970 1,843 Non-operating expenses 161 145 Interest expenses Provision of allowance for doubtful accounts 17 15 47 73 227 234 Total non-operating expenses 17,306 16,444 Ordinary profit Extraordinary income Gain on sale of non-current assets 55 14 Subsidy income 55 Surrender value of insurance policies 141 84 Gain on bargain purchase Gain on cancellation of leasehold contracts 28 2 Other 4 22

Total extraordinary income

230

179

		(minions or jen)	
	Fiscal year ended	Fiscal year ended	
	February 28, 2022	February 28, 2023	
Extraordinary losses			
Loss on sale and retirement of non-current assets	56	34	
Loss on cancellation of insurance policies	133	_	
Impairment losses	489	1,043	
Loss on valuation of investment securities	96	_	
Other	14	51	
Total extraordinary losses	790	1,129	
Profit before income taxes	16,746	15,495	
Income taxes - current	5,141	5,216	
Income taxes - deferred	1,294	334	
Total income taxes	6,435	5,550	
Profit	10,310	9,944	
Profit (loss) attributable to non-controlling interests	5	(3)	
Profit attributable to owners of parent	10,304	9,947	

Consolidated statements of comprehensive income

		()
	Fiscal year ended	Fiscal year ended
	February 28, 2022	February 28, 2023
Profit	10,310	9,944
Other comprehensive income		
Valuation difference on available-for-sale securities	(155)	(267)
Remeasurements of defined benefit plans, net of tax	(98)	1,855
Share of other comprehensive income of entities accounted	(0)	(0)
for using equity method	(0)	(0)
Total other comprehensive income	(253)	1,588
Comprehensive income	10,056	11,532
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	10,051	11,535
Comprehensive income attributable to non-controlling	e e	(2)
interests	5	(3)

Consolidated statements of changes in equity Fiscal year ended February 28, 2022

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	21,205	24,996	115,537	(2,752)	158,987
Cumulative effects of changes in accounting policies					
Restated balance	21,205	24,996	115,537	(2,752)	158,987
Changes during period					
Dividends of surplus			(3,219)		(3,219)
Profit attributable to owners of parent			10,304		10,304
Purchase of treasury shares				(342)	(342)
Disposal of treasury shares		0		0	0
Net changes in items other than shareholders' equity					
Total changes during period	_	0	7,085	(342)	6,743
Balance at end of period	21,205	24,996	122,622	(3,094)	165,730

	Accumul	ated other comprehensiv	e income		
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	528	(2,094)	(1,565)	82	157,504
Cumulative effects of changes in accounting policies					
Restated balance	528	(2,094)	(1,565)	82	157,504
Changes during period					
Dividends of surplus					(3,219)
Profit attributable to owners of parent					10,304
Purchase of treasury shares					(342)
Disposal of treasury shares					0
Net changes in items other than shareholders' equity	(155)	(98)	(253)	1	(252)
Total changes during period	(155)	(98)	(253)	1	6,491
Balance at end of period	373	(2,192)	(1,819)	84	163,995

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	21,205	24,996	122,622	(3,094)	165,730
Cumulative effects of changes in accounting policies			178		178
Restated balance	21,205	24,996	122,801	(3,094)	165,908
Changes during period					
Dividends of surplus			(3,257)		(3,257)
Profit attributable to owners of parent			9,947		9,947
Purchase of treasury shares				(681)	(681)
Disposal of treasury shares		(0)		0	0
Net changes in items other than shareholders' equity					
Total changes during period	-	(0)	6,690	(681)	6,008
Balance at end of period	21,205	24,996	129,491	(3,775)	171,917

	Accumul	ated other comprehensiv	e income		
	Valuation difference on available-for-sale securities	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non-controlling interests	Total net assets
Balance at beginning of period	373	(2,192)	(1,819)	84	163,995
Cumulative effects of changes in accounting policies					178
Restated balance	373	(2,192)	(1,819)	84	164,173
Changes during period					
Dividends of surplus					(3,257)
Profit attributable to owners of parent					9,947
Purchase of treasury shares					(681)
Disposal of treasury shares					0
Net changes in items other than shareholders' equity	(267)	1,855	1,588	(84)	1,503
Total changes during period	(267)	1,855	1,588	(84)	7,512
Balance at end of period	106	(337)	(230)	-	171,686

Consolidated statements of cash flows

	Fiscal year ended	Fiscal year ended
	February 28, 2022	February 28, 2023
Cash flows from operating activities	1 Columny 20, 2022	1 cordary 20, 2023
Profit before income taxes	16,746	15,495
Depreciation	8,752	8,729
Impairment losses	489	1,043
Amortization of goodwill	116	93
Gain on bargain purchase	-	(84
Interest and dividend income	(248)	(248
Interest expenses	161	145
Loss (gain) on sale and retirement of non-current assets	0	20
Loss (gain) on sale of investment securities	_	(2
Loss (gain) on valuation of investment securities	96	_
Share of loss (profit) of entities accounted for using equity method	(69)	(46
Increase (decrease) in provision for retirement benefits for		
directors (and other officers)	33	(144
Increase (decrease) in retirement benefit liability	(627)	(1,613
Increase (decrease) in provision for bonuses	(263)	105
Increase (decrease) in allowance for doubtful accounts	16	15
Increase (decrease) in provision for point card certificates	79	(3,448
Increase (decrease) in contract liabilities	_	3,612
Decrease (increase) in trade receivables	(552)	(1,463
Decrease (increase) in inventories	(334)	(1,360
Decrease (increase) in other current assets	(260)	(665
Increase (decrease) in trade payables	454	(1,052
Increase (decrease) in other current liabilities	(1,952)	777
Increase (decrease) in accrued consumption taxes	(1,403)	169
Decrease (increase) in guarantee deposits	37	(7
Other, net	301	472
Subtotal	21,573	20,540
Interest and dividends received	234	241
Interest paid	(154)	(139
Income taxes paid	(7,437)	(3,652
Net cash provided by (used in) operating activities	14,215	16,989

	Fiscal year ended	Fiscal year ended
	February 28, 2022	February 28, 2023
Cash flows from investing activities	1 Columny 26, 2022	Teordary 28, 2023
Payments into time deposits	(96)	(46)
Proceeds from withdrawal of time deposits	234	108
Purchase of property, plant and equipment	(5,092)	(6,934)
Proceeds from sale of property, plant and equipment	(3,092)	(0,934)
Purchase of intangible assets		
Proceeds from sale of investment securities	(759) 113	(818) 120
Purchase of investment securities		
	(1)	(0)
Loan advances	(4)	(1)
Proceeds from collection of loans receivable	12	11
Payments of guarantee deposits	(129)	(240)
Proceeds from refund of guarantee deposits	183	233
Refund of guarantee deposits received	(229)	(196)
Guarantee deposits received	72	53
Proceeds from purchase of shares of subsidiaries resulting in	373	_
change in scope of consolidation		(a.a.)
Payments for acquisition of businesses	_	(33)
Proceeds from cancellation of insurance funds	795	=
Other, net	(79)	(47)
Net cash provided by (used in) investing activities	(4,385)	(7,768)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(1,400)	(200)
Proceeds from long-term borrowings	4,400	9,450
Repayments of long-term borrowings	(5,400)	(6,791)
Purchase of treasury shares	(342)	(682)
Dividends paid	(3,210)	(3,259)
Dividends paid to non-controlling interests	(3)	_
Repayments to non-controlling shareholders	_	(81)
Other, net	(1,464)	(1,237)
Net cash provided by (used in) financing activities	(7,422)	(2,801)
Net increase (decrease) in cash and cash equivalents	2,407	6,418
Cash and cash equivalents at beginning of period	63,767	66,175
Cash and cash equivalents at end of period	66,175	72,594