

[Translation] March 31, 2023

To whom it may concern:

Company Name: Mitsui & Co., Ltd.

Name of Representative: Kenichi Hori

Representative Director, President and Chief

Executive Officer

(Securities code: 8031)

Location of Head Office: 2-1, Otemachi 1-chome, Chiyoda-ku, Tokyo

Company Name: Otemachi Holdings G.K.

Name of Representative: Mitsui & Co., Ltd.

Representative Member

Executor: Kensuke Yoshida

Location of Head Office: 2-1, Otemachi 1-chome, Chiyoda-ku, Tokyo

Notice Regarding Progress of Tender Offer for Shares of Relia, Inc. (Security Code: 4708) by Otemachi Holdings G.K. in Connection with Business Integration of Relia, Inc. and KDDI Evolva, Inc.

Mitsui & Co., Ltd. ("Mitsui") and Otemachi Holdings G.K. (the "Offeror," and together with Mitsui, the "Offeror Parties") announced, in the "Notice Regarding Planned Commencement of Tender Offer for Shares of Relia, Inc. (Security Code: 4708) by Otemachi Holdings G.K. in Connection with Business Integration of Relia, Inc. and KDDI Evolva, Inc." dated January 13, 2023, that the Offeror would acquire shares of the common stock of Relia, Inc. through a tender offer (the "Tender Offer") promptly upon the satisfaction (or waiver by Mitsui and KDDI CORPORATION) of certain conditions, including the completion of the procedures and actions required under the competition laws and other similar laws of Japan, China, South Korea, France, the Philippines, and Vietnam, and as of the same date, it was targeted to commence in or around March 2023.

Although the Offeror Parties are proceeding with the procedures and actions required under the Japanese and foreign competition laws to implement the Tender Offer, as of today, such procedures and actions have not been completed in some countries. At present, since the procedures and actions required under the competitions laws in such countries are expected to be completed in or around May 2023, the Tender Offer is expected to commence in or around May 2023, and the Offeror Parties will continue to strive to complete

these procedures and actions at an early date.

If the conditions for the commencement of the Tender Offer are satisfied and the Tender Offer is commenced, or if there is any significant change in the expected timing of the commencement of the Tender Offer as described above, the Offeror Parties will promptly make an announcement.

U.S. Regulations

Although the Tender Offer will be consummated in compliance with the procedures and information disclosure standards prescribed by the Financial Instruments and Exchange Act (Act No. 25 of 1948, as amended), these procedures and standards are not necessarily the same as the procedures and information disclosure standards in the United States. In particular, Sections 13 (e) or 14 (d) of the Securities Exchange Act of 1934 and the rules and regulations thereunder do not apply to the Tender Offer and the Tender Offer is not consistent with these procedures and standards.

Unless otherwise stated, all procedures relating to the Tender Offer shall be conducted in the Japanese language. Although all or part of the documents relating to the Tender Offer are prepared in English, if there is any discrepancy between the English documents and the Japanese documents, the Japanese documents shall prevail.

END

Notice:

This announcement contains forward-looking statements. These forward-looking statements are based on Mitsui's current assumptions, expectations and beliefs in light of the information currently possessed by it and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause Mitsui's actual results, financial position or cash flows to be materially different from any future results, financial position or cash flows expressed or implied by these forward-looking statements. These risks, uncertainties and other factors referred to above include, but are not limited to, those contained in Mitsui's latest Annual Securities Report and Quarterly Securities Report, and Mitsui undertakes no obligation to publicly update or revise any forward-looking statements.

This announcement is published in order to publicly announce specific facts stated above, and does not constitute a solicitation of investments or any similar act inside or outside of Japan, regarding the shares, bonds or other securities issued by us.

The information contained in this release is true and accurate at the time of publication; however, it may be subject to change without prior notice.