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Securities code: 8524

June 2, 2020

To our shareholders:

Mitsuharu Yasuda
Director and President
North Pacific Bank, Ltd.
7, Odori Nishi 3-chome, Chuo-ku, Sapporo, Hokkaido

## NOTICE OF THE 164TH ORDINARY GENERAL MEETING OF SHAREHOLDERS

We are pleased to announce the 164th Ordinary General Meeting of Shareholders of North Pacific Bank, Ltd. (the "Bank"), which will be held as described below.

If you are unable to attend the meeting in person, you may exercise your voting rights by postal mail or electromagnetic means. Please review the attached Reference Documents for the General Meeting of Shareholders and exercise your voting rights.

- Regarding your attendance at the General Meeting of Shareholders, the exercise of your voting rights and other related details, please refer to "Measures to Prevent Infection of the Novel Coronavirus Disease (COVID-19)," "Instructions on Exercising Voting Rights" and "Instructions on Exercising Voting Rights via the Internet" (in Japanese only).
- 1. Date and Time: Thursday, June 25, 2020 at 10:00 a.m. (Japan Standard Time)
- 2. Venue: Banquet room "Hou-ou (鳳凰),"

2nd floor, Hotel Sapporo Garden Palace

3-1, Kita 1-jyo Nishi 6-chome, Chuo-ku, Sapporo, Hokkaido, Japan

# 3. Purposes:

## Items to be reported:

- 1. Business Report and Non-Consolidated Financial Statements for the 164th Term (from April 1, 2019 to March 31, 2020)
- 2. Consolidated Financial Statements for the 164th Term (from April 1, 2019 to March 31, 2020) and the results of audit of the Consolidated Financial Statements by the Accounting Auditor and the Audit & Supervisory Board

#### Items to be resolved:

**Proposal 1:** Appropriation of surplus

**Proposal 2:** Election of twelve (12) Directors

**Proposal 3:** Election of two (2) Audit & Supervisory Board Members

#### Reference Documents for the General Meeting of Shareholders

### **Proposals and References**

# **Proposal 1:** Appropriation of surplus

The Bank's basic policy is to provide a comprehensive return of profits to shareholders through the performance-linked dividend system which includes stable dividend payments, and repurchase of treasury shares, etc., taking into consideration such factors as trends in the capital adequacy ratio and performance and changes in the business environment from the perspective of ensuring sound management in view of the public nature of the banking business.

Under this policy, the Bank proposes the year-end dividend of surplus for the fiscal year ended March 31, 2020 as follows.

(1) Type of dividend property

Cash

(2) Allocation of dividend property and total amount thereof to shareholders

5.0 yen per common share of the Bank

Total amount of dividends: 1,947,994,900 yen

(3) Effective date of distribution of dividends of surplus

Common share of the Bank: June 26, 2020

As a result, the annual dividend for the fiscal year ended March 31, 2020 will be 10.0 yen per common share including the interim dividend of 5.0 yen per common share, as stated in the dividend forecast announced on May 14, 2019.

(Reference) The Bank's comprehensive shareholder returns policy

Ordinary dividend:

We intend to pay 10 yen per common share in order to be able to pay stable dividends.

Performance-linked dividend:

For the part related to performance, when the profit attributable to shareholders of parent for the entire fiscal year is more than 15 billion yen, we intend to aim for a payment of 30% of the amount over 15 billion yen.

Repurchase of treasury shares:

After the amount of the year-end dividend, which is an item to be resolved in the Ordinary General Meeting of Shareholders, is approved by the Board of Directors, the Bank is planning to purchase its own shares to make the total amount of the annual dividends and treasury shares 40% of the profit attributable to shareholders of parent. If the annual dividend amount exceeds 40% of the profit attributable to shareholders of parent, the Bank will not purchase its own shares.

# **Proposal 2:** Election of twelve (12) Directors

The term of office for the current eleven (11) Directors will expire at the conclusion of the 164th Ordinary General Meeting of Shareholders. In addition, Yoshiharu Maiya has resigned and stepped down as Director on March 31, 2020. Accordingly, the Bank proposes the election of twelve (12) Directors. With this proposal, the number of External Directors will be increased by one (1) to further enhance the transparency and fairness of the management. This proposal has been approved by the Board of Directors upon consultation with the Nomination and Remuneration Advisory Committee whose majority is comprised of Independent External Officers.

The candidates for Directors are as follows:

No.	Name	Position in the Bank	Responsibility	Attribute
1	Junji Ishii	Director and Chairman	Responsible for Group companies, in charge of General Secretariat	[Reelection]
2	Ryu Shibata	Director and Deputy Chairman	In charge of Treasury & Markets Department	[Reelection]
3	Mitsuharu Yasuda	Director and President (Representative Director)	In charge of Personnel Department and Branch Support Department	[Reelection]
4	Iwao Takeuchi	Director and Deputy President (Representative Director)	<general business="" corporate="" headquarters="" manager,=""> In charge of Corporate Business Promotion Department, Corporate Solutions Department, Public and Financial Institutions Department, and International Department In charge of Loan Administration Department</general>	[Reelection]
5	Minoru Nagano	Director and Deputy President (Representative Director)	<general business<="" manager,="" p="" retail=""> Headquarters&gt; In charge of Retail Business Promotion Department, Personal Loan Department, Digital Marketing Department, and Retail Consulting Department</general>	[Reelection]
6	Satoshi Shindo	Managing Director	<general corporate<="" manager,="" p=""> Administration Headquarters&gt; In charge of Legal and Compliance Department, Risk Management Department, Operations Planning Department, and System Department</general>	[Reelection]
7	Takafumi Hiatari	Managing Director	Head Office Manager	[Reelection]
8	Nobuo Wakakuri	Director	<deputy corporate<br="" general="" manager,="">Business Headquarters&gt; In charge of Local Industry Support Department, and Management Planning Department</deputy>	[Reelection]
9	Rieko Ubagai	External Director	_	[Reelection] [External] [Independent]
10	Kazuaki Shimamoto	External Director	-	[Reelection] [External] [Independent]
11	Naoki Nishita	_	-	[New election] [External] [Independent]
12	Masako Taniguchi	_	-	[New election] [External] [Independent]

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
1	Junji Ishii (date of birth: May 25, 1951) [Reelection] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 16 years Male	Audit & Sup Railway Con	Joined The Hokkaido Takushoku Bank, Ltd. Administrator, Business Promotion Department, the Bank Manager, Planning Section II, Management Planning Department, the Bank General Manager, Corporate Banking Promotion Department, the Bank Branch Manager, Odori Branch, the Bank Director, Sapporo Hokuyo Holdings, Inc. (currently the Bank) Director and Branch Manager, Odori Branch, the Bank Director and General Manager, Business Planning Department, the Bank Managing Director and General Manager, Business Planning Department, the Bank Managing Director, the Bank Managing Director, the Bank Manager, Business Promotion Headquarters, the Bank Director and Deputy President, Sapporo Hokuyo Holdings, Inc. Director and President, Sapporo Hokuyo Holdings, Inc. Director and President, the Bank Audit & Supervisory Board Member (External), Hokkaido Railway Company (present position) Director and Chairman, the Bank (present position)	145,400
	[Reason for selection as Director	nominee]		

Junji Ishii has successively held positions such as General Manager of the Business Planning Department, Managing Director in charge of the Risk Management and System Department, and Senior General Manager of the Business Promotion Headquarters. He has broad knowledge and experience regarding the banking operations. He worked as Director and President from April 2012 and has been Director and Chairman since April 2018. He has been appropriately fulfilling those duties and responsibilities so the Bank concluded that he can continue to contribute to the Bank's continued growth and increase in medium- to long-term corporate value and so made him a candidate for Director.

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
2	Ryu Shibata (date of birth: January 25, 1957) [Reelection] Attendance at meetings of the Board of Directors 12/13 (92%) Number of years in office as a Director 16 years Male	Audit & Supe Leasing Co., I	Joined Hokuyo Sogo Bank, Ltd. (currently the Bank) Administrator, Loan Administration Department I, the Bank Manager, Screening Section, Loan Administration Department I, the Bank General Manager, Risk Management Office, the Bank General Manager, Management Planning Department, the Bank Director, Sapporo Hokuyo Holdings, Inc. (currently the Bank) Director and General Manager, Management Planning Department, the Bank Managing Director and General Manager, Management Planning Department, the Bank Managing Director, the Bank Audit & Supervisory Board Member (External), Nakamichi Leasing Co., Ltd. (present position) Director and Deputy President, Sapporo Hokuyo Holdings, Inc. Director and Deputy President, the Bank Director and Deputy Chairman, the Bank (present position) Oncurrent positions outside the Bank] rvisory Board Member (External), Nakamichi Ltd.	138,400
	[Reason for selection as Director	nominee]		

Ryu Shibata has successively held positions such as General Manager of the Risk Management Office and Management Planning Department and Managing Director in charge of the System Department. He has broad knowledge and experience regarding the banking operations. He worked as Director and Deputy President from June 2010 and has been Director and Deputy Chairman since April 2018. He has been appropriately fulfilling those duties and responsibilities so the Bank concluded that he can continue to contribute to the Bank's continued growth and increase in medium- to long-term corporate value and so made him a candidate for Director.

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
		Apr. 1983	Joined Hokuyo Sogo Bank, Ltd. (currently the Bank)	
		Apr. 2004	Manager, Planning Section, Management Planning Department, the Bank	
		Apr. 2005	Branch Manager, Miyanosawa Branch, the Bank	
	Mitsuharu Yasuda (date of birth: October 5, 1959) [Reelection]	Aug. 2007	Assistant General Manager, Personnel Department, the Bank (temporary transfer to Ishiya Co., Ltd.)	
	Attendance at meetings of the Board of Directors	Apr. 2009	Deputy General Manager, Loan Administration Department I, the Bank	53,800
	13/13 (100%) Number of years in office as a Director	June 2011	Senior Deputy General Manager, Loan Administration Department I and General Manager, Credit Planning Office, the Bank	
3	6 years 3 Male	June 2013	Executive Officer and General Manager, Loan Administration Department I, the Bank	
		June 2014	Director and General Manager, Management Planning Department, the Bank	
		June 2016	Managing Director, the Bank	
		Apr. 2018	Director and President, the Bank (present position)	

Mitsuharu Yasuda has successively held positions such as Branch Manager of the Miyanosawa Branch, General Manager of the Loan Administration Department I and General Manager of the Management Planning Department. He has broad knowledge and experience regarding the banking operations. He held positions such as General Manager of the Corporate Banking Promotion Headquarters and was responsible for the Business Strategy Department and the banking departments in his capacity as Managing Director from June 2016, and has been Director and President since April 2018. He has been appropriately fulfilling those duties and responsibilities so the Bank concluded that he can continue to contribute to the Bank's continued growth and increase in medium- to long-term corporate value and so made him a candidate for Director.

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
		Apr. 1981	Joined Hokuyo Sogo Bank, Ltd. (currently the Bank)	
		July 2000	Branch Manager, Date Branch, the Bank	
		Sept. 2002	Administrator, Sales Promotion Department, the Bank	
		Oct. 2002	Administrator, Management Planning Department, the Bank	
		Dec. 2002	Administrator, Loan Administration	
	Iwao Takeuchi		Department I, the Bank	
	(date of birth: April 5, 1958)	June 2004	Manager, Chitose Airport Sub Branch, Branch	
	[Reelection]		Manager, Chitose-Chuo Branch, the Bank	
	Attendance at meetings of the	May 2007	General Manager in charge of liaison, Head	
	Board of Directors		Office, the Bank	20.500
	13/13 (100%)	Nov. 2008	General Manager, Corporate Banking	29,500
	Number of years in office as a		Department, Head Office, the Bank	
	Director	June 2010	Branch Manager, Sapporo-eki Minami-guchi	
4	4 years		Branch, the Bank	
7	Male	June 2012	Executive Officer and Branch Manager,	
			Kushiro-Chuo Branch, the Bank	
		Nov. 2013	Executive Officer and Senior Deputy General	
			Manager, Loan Administration Department I, the Bank	
		June 2014	Managing Executive Officer, the Bank	
		June 2014 June 2016	Managing Director, the Bank	
		June 2019	Director and Deputy President, the Bank	
		June 2019	(present position)	

[Reason for selection as Director nominee]

Iwao Takeuchi has successively held positions such as Branch Manager of the Sapporo-eki Minami-guchi Branch, the Kushiro-Chuo Branch, and Senior Deputy General Manager of the Loan Administration Department I. He has broad knowledge and experience regarding the banking operations. He has worked as General Manager of Corporate Business Headquarters in his capacity as Managing Director from June 2016 and as Deputy President since June 2019. He has been appropriately fulfilling those duties and responsibilities so the Bank concluded that he can continue to contribute to the Bank's continued growth and increase in medium- to long-term corporate value and so made him a candidate for Director.

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
5	Minoru Nagano (date of birth: November 16, 1959) [Reelection] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 6 years Male	Apr. 1982 Nov. 1998 June 2005 Apr. 2009 June 2009 Jan. 2011 June 2012 June 2014 Apr. 2015 June 2016 June 2017 June 2019	Joined The Hokkaido Takushoku Bank, Ltd. Joined the Bank Manager, Planning Section, Management Planning Department, the Bank Deputy General Manager, Management Planning Department, and Manager, Planning Section I, the Bank General Manager, Management Planning Department, the Bank General Manager, Management Planning Department, and Manager, Planning Section II, the Bank Executive Officer and General Manager, Business Promotion Department, the Bank Executive Officer and Branch Manager, Asahikawa-Chuo Branch, the Bank Director and Branch Manager, Asahikawa- Chuo Branch, the Bank Director and Head Office Manager, the Bank Managing Director, the Bank Director and Deputy President, the Bank	44,700
	Branch Manager of the Asahikaw regarding the banking operations as Managing Director from June	held positions va-Chuo Brancl . He has worke 2016 and as Do	(present position)  such as General Manager of the Business Promotion h, and Head Office Manager. He has broad knowledged as General Manager of Retail Business Headquarte eputy President since June 2019. He has been approp	e and experience ers in his capacity riately fulfilling

growth and increase in medium- to long-term corporate value and so made him a candidate for Director.

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned	
		Apr. 1987	Joined The Hokkaido Takushoku Bank, Ltd.		
		Nov. 1998	Joined the Bank		
		Apr. 2009	Manager, Trading Section, Treasury and Securities Department, the Bank		
		Oct. 2012	Manager, Management Administration Section, Management Planning Department, the Bank		
	Satoshi Shindo (date of birth: October 27, 1963)	Apr. 2014	Manager, Management Planning Section, Management Planning Department, the Bank		
	[Reelection] Attendance at meetings of the	June 2014	Deputy General Manager, Management Planning Department and Manager,		
	Board of Directors		Management Planning Section, the Bank		
	13/13 (100%)	Oct. 2015	Senior Deputy General Manager, Management	14,000	
	Number of years in office as a		Planning Department and Manager,		
	Director		Management Planning Section, the Bank		
6	2 years	June 2016	General Manager, Management Planning		
	Male		Department, the Bank		
		Apr. 2017	Executive Officer and General Manager, Management Planning Department, the Bank		
		June 2018	Director and General Manager, Management Planning Department, the Bank		
		Apr. 2019	Director, the Bank		
		June 2019	Managing Director, the Bank (present position)		
	[Reason for selection as Director nominee]				
	Satoshi Shindo has successively h	neld positions	such as Manager of the Trading Section of the Treasu	ry and Securities	
	Department and General Manager	r of the Manag	gement Planning Department. He has broad knowledg	ge and experience	
			d as General Manager of Corporate Administration I		
	capacity as Director from June 20	18 and as Mar	naging Director since June 2019. He has been approp	riately fulfilling	
	those duties and responsibilities s	o the Bank cor	ncluded that he can continue to contribute to the Bank	x's continued	

growth and increase in medium- to long-term corporate value and so made him a candidate for Director.

No. Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
Takafumi Hiatari (date of birth: June 9, 1963) [Reelection] Attendance at meetings of the Board of Directors 10/10 (100%) Number of years in office as a Director 1 year Male	Apr. 1987 Nov. 1998 Apr. 2009 Oct. 2010 June 2011 Nov. 2012 June 2013 June 2014 Apr. 2015 Oct. 2015 Jan. 2016 Apr. 2017 June 2019	Joined The Hokkaido Takushoku Bank, Ltd. Joined the Bank Branch Manager, Hoshioki Branch, the Bank Branch Manager, Hoshioki Branch and Shin- Hoshioki Branch, the Bank Administrator, Loan Administration Department I, the Bank Manager, Corporate Banking Promotion Section I, Corporate Banking Department, the Bank Manager, Corporate Banking Planning Section, Corporate Banking Department, the Bank Deputy General Manager, Corporate Banking Department and Manager, Corporate Banking Planning Section, the Bank Deputy General Manager, Public and Financial Institutions Department, the Bank Senior Deputy General Manager, Channel Development Department, the Bank General Manager, Channel Development Department, the Bank Executive Officer and Deputy Head Office Manager, the Bank Managing Director and Head Office Manager,	8,700

Takafumi Hiatari has successively held positions such as Deputy General Manager of the Public and Financial Institutions Department, General Manager of the Channel Development Department, and the Deputy Head Office Manager. He has broad knowledge and experience regarding the banking operations. He has worked as Head Office Manager in his capacity as Managing Director since June 2019. He has been appropriately fulfilling those duties and responsibilities so the Bank concluded that he can continue to contribute to the Bank's continued growth and increase in medium- to long-term corporate value and so made him a candidate for Director.

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
		Apr. 1985	Joined The Hokkaido Takushoku Bank, Ltd.	
		Nov. 1998	Joined the Bank	
Nobuo Wakakuri		May 2007	Branch Manager, Fukuzumi Branch, the Bank	
		Nov. 2008	Branch Manager, Bandaicho Branch, the Bank	
		May 2010	Manager, Business Promotion Section,	
	(date of birth: November 3,		Business Promotion Department, the Bank	
	1961)	Oct. 2012	Deputy General Manager, Management	
	[Reelection]		Planning Department, the Bank	
	Attendance at meetings of the	June 2014	General Manager, Loan Administration	10.24
	Board of Directors		Planning Department, the Bank	12,30
	10/10 (100%)	Apr. 2016	Executive Officer and Deputy Head Office	
	Number of years in office as a Director	_	Manager, the Bank	
8	1 year	Apr. 2017	Managing Executive Officer and Branch	
	Male	_	Manager, Tokyo Branch, the Bank	
	iviaic	Apr. 2019	Managing Executive Officer and Senior Deputy	
		_	General Manager, Business Strategy	
			Department, the Bank	
		June 2019	Director, the Bank (present position)	
			une 2019. He has been appropriately fulfilling those of	
	responsibilities so the Bank conc medium- to long-term corporate	luded that he cavalue and so m	an continue to contribute to the Bank's continued gro ade him a candidate for Director.	
	=	luded that he ca	an continue to contribute to the Bank's continued gro	
	=	luded that he cavalue and so m	an continue to contribute to the Bank's continued gro- ade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law	
	medium- to long-term corporate	luded that he cavalue and so m Apr. 1996	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.	
	medium- to long-term corporate v	luded that he cavalue and so m Apr. 1996	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute	
	medium- to long-term corporate	luded that he cavalue and so m Apr. 1996  Nov. 1999	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position)	
	Rieko Ubagai (date of birth: April 20, 1960)	luded that he cavalue and so m Apr. 1996  Nov. 1999	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply	
	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent]	Apr. 1999  Apr. 2002	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office)	
	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the	Apr. 1996  Nov. 1999  Apr. 2002  Nov. 2003	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position)	wth and increase
	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors	Apr. 1999  Apr. 2002	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position)  Part-time Director, Hokkaido Housing Supply Corporation  Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position)  Member, Management Committee, Hokkaido	wth and increase
	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%)	Apr. 2002  Nov. 2003  Apr. 2004	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position)  Part-time Director, Hokkaido Housing Supply Corporation  Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position)  Member, Management Committee, Hokkaido University of Education	wth and increase
	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a	Apr. 1996  Nov. 1999  Apr. 2002  Nov. 2003	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply	wth and increase
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director	Apr. 2002  Apr. 2004  Oct. 2004	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply Corporation	wth and increase
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 5 years	Apr. 2002  Nov. 2003  Apr. 2004	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position)  Part-time Director, Hokkaido Housing Supply Corporation  Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position)  Member, Management Committee, Hokkaido University of Education  Supervisor, Hokkaido Housing Supply Corporation  Member, Hokkaido Prefectural Public Safety	wth and increase
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director	Apr. 1996  Nov. 1999  Apr. 2002  Nov. 2003  Apr. 2004  Oct. 2004  July 2007	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position)  Part-time Director, Hokkaido Housing Supply Corporation  Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position)  Member, Management Committee, Hokkaido University of Education  Supervisor, Hokkaido Housing Supply Corporation  Member, Hokkaido Prefectural Public Safety Commission	wth and increase
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 5 years	Apr. 1996  Nov. 1999  Apr. 2002  Nov. 2003  Apr. 2004  Oct. 2004  July 2007  June 2015	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply Corporation Member, Hokkaido Prefectural Public Safety Commission Director (External), the Bank (present position)	
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 5 years	Apr. 1996  Nov. 1999  Apr. 2002  Nov. 2003  Apr. 2004  Oct. 2004  July 2007	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply Corporation Member, Hokkaido Prefectural Public Safety Commission Director (External), the Bank (present position) Member, Sapporo Personnel Affairs	wth and increase
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 5 years Female	Apr. 2002  Nov. 2003  Apr. 2004  Oct. 2004  July 2007  June 2015  June 2016	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply Corporation Member, Hokkaido Prefectural Public Safety Commission Director (External), the Bank (present position)	wth and increase
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 5 years Female	luded that he cavalue and so m  Apr. 1996  Nov. 1999  Apr. 2002  Nov. 2003  Apr. 2004  Oct. 2004  July 2007  June 2015  June 2016	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply Corporation Member, Hokkaido Prefectural Public Safety Commission Director (External), the Bank (present position) Member, Sapporo Personnel Affairs Commission (present position)	wth and increase
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 5 years Female  [Reason for selection as Director Rieko Ubagai is active in the from	Apr. 2002  Nov. 2003  Apr. 2004  Oct. 2004  July 2007  June 2015  June 2016  nominee]  tt line as an atternal aprendict of the control of the	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply Corporation Member, Hokkaido Prefectural Public Safety Commission Director (External), the Bank (present position) Member, Sapporo Personnel Affairs Commission (present position)	various public
9	Rieko Ubagai (date of birth: April 20, 1960) [Reelection] [External] [Independent] Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 5 years Female  [Reason for selection as Director Rieko Ubagai is active in the fror bodies such as being a member o	Apr. 1996  Nov. 1999  Apr. 2002  Nov. 2003  Apr. 2004  Oct. 2004  July 2007  June 2015  June 2016  nominee]  at line as an atter of the Management	an continue to contribute to the Bank's continued groade him a candidate for Director.  Registered as a lawyer, opened Ubagai Law Office.  Member, Kita Ishikari Labor Dispute Committee (present position) Part-time Director, Hokkaido Housing Supply Corporation Opened Hirooka & Ubagai Law Office (currently Ubagai & Nakatsuji Law Office) (present position) Member, Management Committee, Hokkaido University of Education Supervisor, Hokkaido Housing Supply Corporation Member, Hokkaido Prefectural Public Safety Commission Director (External), the Bank (present position) Member, Sapporo Personnel Affairs Commission (present position)	various public and also a memb

constructive discussions toward securing the continued health of management with a point of view independent of that

of the Bank's management in the Board of Directors and so made her a candidate for External Director.

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned	
	Kazuaki Shimamoto (date of birth: October 7, 1946) [Reelection] [External] [Independent]	Apr. 1978 Sept. 1996 Apr. 2000 Mar. 2004	Doctor of Medicine Professor, Internal Medicine Seminar II, School of Medicine, Sapporo Medical University Deputy Hospital Superintendent, Sapporo Medical University Hospital Hospital Superintendent, Sapporo Medical University Hospital		
10	Attendance at meetings of the Board of Directors 13/13 (100%) Number of years in office as a Director 4 years Male	_	Chairperson and President, Sapporo Medical University Chancellor, Incorporated Educational Institution Japan Health Care College (present position) Director (External), the Bank (present position) concurrent positions outside the Bank] accorporated Educational Institution Japan Health	_	
	[Reason for selection as Director nominee]  Kazuaki Shimamoto has held successive positions of responsibility such as Hospital Superintendent of Sapporo Medical University Hospital and Chairperson and President of Sapporo Medical University, and from April 2016 he has been working as Chancellor of Incorporated Educational Institution Japan Health Care College. The Bank concluded that he can use his extensive experience and specialist's knowledge as an executive in the medical field which is one of the growing industries in the region, and can continue to contribute to constructive discussions and supervision of management to promoting continued growth of the Bank and the region with a point of view independent of that of the Bank's management in the Board of Directors and so made him a candidate for External Director.				
11	Naoki Nishita (date of birth: April 21, 1959) [New election] [External] [Independent] Male	Apr. 1982 July 2001 July 2003 July 2006 July 2008 July 2012 July 2014 July 2018	Joined Tokai Local Finance Bureau, Ministry of Finance Director, Financial Cooperatives Office, Planning and Management Division, Supervision Bureau, Financial Services Agency Director, Postal Savings Supervision, Planning and Management Division, Supervision Bureau, Financial Services Agency Director, Deposit Insurance and Resolution Framework Office, Planning and Management Division, Supervision Bureau, Financial Services Agency Director, Banking Business Division II, Supervision Bureau, Financial Services Agency Director, Planning and Management Division, Supervision Bureau, Financial Services Agency Deputy Director-General, Planning and Coordination Bureau, Financial Services Agency Director-General, Hokuriku Local Finance Bureau, Ministry of Finance (retired in July	_	
	[Reason for selection as Director nominee] Naoki Nishita has held successive positions of responsibility in the Financial Services Agency such as Director of Financial Cooperatives Office, Director of Banking Business Division II and Deputy Director-General of Planning and Coordination Bureau, and have in-depth knowledge on community-based financial initiatives and management strategies of regional financial institutions. The Bank concluded that he can use his varied experiences and specialist's knowledge on financial administration and can contribute to supervision of the management and constructive discussions to promoting continued growth of the Bank and the region with a point of view independent of that of the Bank's management in the Board of Directors and so made him a candidate for External Director.				

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned	
12	Masako Taniguchi (date of birth: December 11, 1960) [New election] [External] [Independent] Female		Joined Chuo Shinko Audit Corporation Registered as a certified public accountant Joined Ernst & Young ShinNihon LLC Appeals Judge, Sapporo National Tax Tribunal Established Masako Taniguchi CPA Office (present position) Registered as a certified public tax accountant Joined Ginga Audit Corporation Auditor, Kitami Institute of Technology (present position) Auditor, Sapporo City University (present position) Representative partner, Ginga Audit Corporation (present position) oncurrent positions outside the Bank]	_	
	Representative Partner, Ginga Audit Corporation  [Reason for selection as Director nominee]  As a certified public accountant and certified tax accountant, Masako Taniguchi has served as a report of an audit corporation and has held successive positions of responsibility in various organizations.				
	of an audit corporation and has held successive positions of responsibility in various organizations such as Auditor of Kitami Institute of Technology and Auditor of Sapporo City University. The Bank concluded that she can use those varied experiences and specialist's knowledge on financial affairs and corporate accounting, and can contribute to supervision of the management and constructive discussions toward securing the continued health of management with a point of view independent of that of the Bank's management in the Board of Directors and so made her a candidate for External Director.				

Notes:

- 1. There is currently no special interest between each of the candidates and the Bank.
- 2. A limited liability agreement under the provision of Article 427, paragraph 1 of the Companies Act has been concluded between Rieko Ubagai and Kazuaki Shimamoto, and the Bank. The Bank intends to continue this agreement with Rieko Ubagai and Kazuaki Shimamoto in the event that their reappointments are approved. In addition, the Bank plans to enter into limited liability agreements with Naoki Nishita and Masako Taniguchi in accordance with Article 427, paragraph 1 of the Companies Act in the event that their appointments are approved.

An overview of the limited liability agreements is as follows.

- In the event of damage to the Bank caused by failure to perform duties as External Directors, they will be liable to the maximum amount below so long as their duties are performed in good faith and without gross negligence.
- The maximum amount of liability shall be whichever is the higher of 20 million yen or the amount provided for by legislation (the minimum liability provided for under Article 425, paragraph 1, of the Companies Act).
- Matters pertaining to candidates for External Directors provided for under Article 74, paragraph 4 of the Ordinance for Enforcement of the Companies Act
  - (1) Rieko Ubagai, Kazuaki Shimamoto, Naoki Nishita and Masako Taniguchi are candidates for External Director.
  - (2) Rieko Ubagai, Kazuaki Shimamoto, Naoki Nishita and Masako Taniguchi have no previous experience of being involved in corporate management other than serving as External Director or External Audit & Supervisory Board Member. However, it is deemed that they are able to execute duties appropriately as described in the "Reason for selection as Director nominee."
  - (3) With reference to the specific standards for determination that the Bank has established regarding stock exchange criteria for independence ("Independence Determination Standards" below), Rieko Ubagai and Kazuaki Shimamoto are independent from the executive management team. Therefore, the Bank has designated them as Independent Directors stipulated under Rule 436-2 of the Securities Listing Regulations of the Tokyo Stock Exchange and Rule 5-2 of the Corporate Conduct Rules of the Sapporo Securities Exchange. In the event that their reappointments are approved, the Bank intends to continue this designation.

With reference to the Independence Determination Standards, listed later, Naoki Nishita and Masako Taniguchi are independent from the executive management team. Therefore, if their elections are approved, the Bank intends to designate them as Independent Audit & Supervisory Board Member stipulated under Rule 436-2 of the Securities Listing Regulations of the Tokyo Stock Exchange and Rule 5-2 of the Corporate Conduct Rules of the Sapporo Securities Exchange.

Although the Bank has general business transactions with Incorporated Educational Institution Japan Health Care College where Kazuaki Shimamoto holds the position of Chancellor and Ginga Audit Corporation where Masako Taniguchi holds the position of Representative Partner, those organizations are not applicable to the "major trading partner" defined in the Bank's Independence Determination Standards (a partner for which transactions account for

- 2% or more of the Bank's consolidated gross profit or the trading partner's consolidated net sales of the most recent fiscal year) and therefore will not affect their independence.
- (4) The term of office of Rieko Ubagai as External Director shall be four (4) years at the conclusion of this General Meeting of Shareholders. Also, the term of office of Kazuaki Shimamoto as External Director shall be four (4) years at the conclusion of this General Meeting of Shareholders.

# **Proposal 3:** Election of two (2) Audit & Supervisory Board Members

The term of office of Makoto Nojima and Kimihiro Homma as Audit & Supervisory Board Members will expire at the conclusion of the 164th Ordinary General Meeting of Shareholders. Accordingly, the Bank proposes the election of two (2) Audit & Supervisory Board Members.

This proposal has been approved by the Board of Directors after obtaining approval from the Audit & Supervisory Board upon consultation with the Nomination and Remuneration Advisory Committee whose majority is comprised of Independent External Officers.

The candidates for Audit & Supervisory Board Member are as follows:

No.	Name Date of birth		[Career summary and position]	Number of the Bank's shares owned
		Oct. 1981	Associate Professor, Faculty of Commerce,	
			Otaru University of Commerce	
		Oct. 1991	Professor, Faculty of Commerce, Otaru	
			University of Commerce	
		July 2000	Dean of Students, Faculty of Commerce, Otaru	
	Tateo Wada		University of Commerce	
	(date of birth: January 6, 1950)	Apr. 2001	Vice President, Faculty of Commerce, Otaru	
	[New election]		University of Commerce	
	[External]	Apr. 2004	Director (Vice President) and Dean, Faculty of	_
	[Independent]		Commerce, Otaru University of Commerce	
	Male	Apr. 2008	Director (Vice President) and Dean, the	
1			Graduate School of Commerce, Otaru	
			University of Commerce	
		Apr. 2014	President, Faculty of Commerce, Otaru	
			University of Commerce (retired in March	
			2020)	
	[Reason for selection as Audit &	Supervisory B	oard Member nomineel	

[Reason for selection as Audit & Supervisory Board Member nominee]

Tateo Wada worked as a professor specializing in economic laws in Otaru University of Commerce for many years, and served as President of Otaru University of Commerce until March 2020 after successively holding positions such as Vice President in charge of general affairs and financial affairs. The Bank concluded that he can use his specialist's knowledge gained as an academic personnel and experience involved with financial affairs and university management to conduct audits in an objective and neutral manner and greatly contribute to securing managerial health of the Bank, so made him a candidate for External Audit & Supervisory Board Member.

No.	Name		[Career summary and position]	Number of the Bank's shares
	Date of birth	, , ,		owned
		Apr. 1976	Joined Hokkaido-Tohoku Development Finance Public Corporation	
		Oct. 1999	Deputy General Manager, General Affairs Division, Development Bank of Japan Inc.	
		June 2000	Deputy Director, Regional Policy Research Center and Associate Director-General, General	
2		2002	Affairs Division, Development Bank of Japan Inc.	
		Apr. 2002	Senior Deputy General Manager, General Affairs Division and Director, Policy Finance Assessment Office, Development Bank of	
			Japan Inc.	
	Yoshiharu Ishii (date of birth: January 17, 1954)	June 2003	Shikoku Branch Manager, Development Bank of Japan Inc.	
	[New election]	Apr. 2005	Professor, Hokkaido University Graduate	
	[External]		School of Public Policy	
	[Independent] Male	Apr. 2015	Dean, Hokkaido University, Graduate School of Public Policy	
	1	June 2016	Director and Chairman, Tomatoh Inc.	
		Apr. 2017	Specially Appointed Professor, Hokkaido University Graduate School of Public Policy	
		Apr. 2019	Visiting Professor, Hokkaido University Graduate School of Public Policy (present position)	
		June 2019	Representative Director and Chairman, Tomatoh Inc. (present position)	
		Aug. 2019	Member, Hokkaido Prefectural Public Safety Commission (present position)	
		[Significant co	ncurrent positions outside the Bank]	
	Representative Director and Chairman, Tomatoh Inc.			
	[Reason for selection as Audit & Supervisory Board Member nominee]			
	Yoshiharu Ishii has held successive positions of responsibility such as Deputy Director of Regional Policy Research			
	Center and Shikoku Branch Manager in Development Bank of Japan Inc. and professor and Dean of Hokkaido			
	University Graduate School of Public Policy. He currently serves as Representative Director and Chairman, Tomatoh Inc. The Bank concluded that he can use his extensive experience on the management of financial institutions and			
	operating companies and his specialist's knowledge on regional and public policies to conduct audits in an objective			
	and neutral manner and greatly contribute to securing managerial health of the Bank, so made him a candidate for			
	External Audit & Supervisory Board Member.			

Notes:

- 1. There is currently no special interest between each of the candidates and the Bank.
- 2. The Bank plans to enter into a limited liability agreement with Tateo Wada and Yoshiharu Ishii in accordance with Article 427, paragraph 1 of the Companies Act in the event that their appointments are approved. An overview of the limited liability agreements is as follows.
  - In the event of damage to the Bank caused by failure to perform duties as External Audit & Supervisory Board
    Member, they will be liable to the maximum amount below so long as their duties are performed in good faith and
    without gross negligence.
  - The maximum amount of liability shall be whichever is the higher of 10 million yen or the amount provided for by legislation (the minimum liability provided for under Article 425, paragraph 1, of the Companies Act).
- 3. Matters pertaining to candidates for External Audit & Supervisory Board Member provided for under Article 76, paragraph 4 of the Ordinance for Enforcement of the Companies Act
  - (1) Tateo Wada and Yoshiharu Ishii are candidates for External Audit & Supervisory Board Member.
  - (2) Tateo Wada has no previous experience of being involved in corporate management other than serving as External Director or External Audit & Supervisory Board Member. However, it is deemed that he is able to execute duties appropriately as described in the "Reason for selection as Audit & Supervisory Board Member nominee."
  - (3) With reference to the Independence Determination Standards, listed later, Tateo Wada and Yoshiharu Ishii are independent from the executive management team. Therefore, if their elections are approved, the Bank intends to designate them as Independent Audit & Supervisory Board Member stipulated under Rule 436-2 of the Securities

Listing Regulations of the Tokyo Stock Exchange and Rule 5-2 of the Corporate Conduct Rules of the Sapporo Securities Exchange.

Although the Bank has general business transactions with Tomatoh Inc. where Yoshiharu Ishii holds the position of Director and Chairman, the organization is not applicable to the "major trading partner" defined in the Bank's Independence Determination Standards (a partner for which transactions account for 2% or more of the Bank's consolidated gross profit or the trading partner's consolidated net sales of the most recent fiscal year) and therefore will not affect his independence.

#### < Reference > Independence Determination Standards

At the Bank, if none of the following conditions apply to External Directors or External Audit & Supervisory Board Members (hereinafter both referred to as "External Officers") for the past one (1) year, it is decided that the concerned External Officer has independence.

- 1. A person or entity to whom the Bank is a major trading partner (\*1), or an Executive for such person or entity (an executive director, executive officer or any other officer or employee who executes the business of a company, etc. The same shall apply hereinafter).
- 2. A major trading partner (\*1) of the Bank or an Executive of such entity.
- 3. Consultant, accounting specialist or legal specialist who receives large amounts (\*2) of monies or other assets other than Officer Remuneration from the Bank (if the recipient of the applicable assets is a corporation or group such as an Association, refers to a person belonging to that organization).
- 4. A major shareholder of the Bank (\*3) or an Executive for such person or entity.
- 5. An entity which receives large amounts (\*2) of donations from the Bank, or an Executive for such person or entity.
- 6. A closely related person (\*5) of any of the following people (limited to important (\*4) persons):
  - (1) A person to whom any of 1-5 above applies
  - (2) An Executive of the Bank or one of its subsidiaries
  - (3) A director who is not an Executive of the Bank or one of its subsidiaries (limited to determining the independence of External Audit & Supervisory Board Members)
- \*1. Definition of "major trading partner" (a partner to which any of the following applies)
  - a. A partner for which transactions account for 2% or more of the Bank's consolidated gross profit or the trading partner's consolidated net sales of the most recent fiscal year (however, excludes regional public organizations)
  - b. A partner for whom the Bank is the largest lender and it is thought that procurement from another financial institution would be difficult for the concerned partner
- \*2. Definition of "large amount"
  - An annual amount averaging 10 million yen or more over the past three years
- \*3. Definition of "major shareholder"
  - A shareholder with voting rights of 10% or more of the Bank's total voting rights
- \*4. Examples of "important person"
  - An officer or person of general manager level of a company
  - The accounting specialist and legal specialist in 3. above, are persons with the specialized qualifications of a Certified Public Accountant or Attorney at Law
- \*5. Definition of "closely related person"
  - A spouse or relative in the second degree