

[Translation]

February 3, 2020

Company Name Sapporo Holdings Limited

Representative Masaki Oga

President and Representative Director

Securities code 2501

Listed on Tokyo Stock Exchange

Sapporo Securities Exchange

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Notice Regarding the Passing Away of Outside Audit & Supervisory Board Member and Assumption of Office by Substitute Audit & Supervisory Board Member

On January 29, 2020, Mr. Junya Sato, an Outside Audit & Supervisory Board Member of Sapporo Holdings Limited (the "Company"), passed away and, as a result, was considered resigned from his office on the same day. We deeply regret his loss and appreciate his guidance and contribution to the Company during his tenure.

As a result of his passing away, the number of incumbent Audit & Supervisory Board Members became less than that required by laws and ordinances. Thus, we hereby announce that Mr. Takanori Iizuka, a Substitute Audit & Supervisory Board Member, has taken office as an Outside Audit & Supervisory Board Member.

1. Resigned Audit & Supervisory Board Member (Outside Audit & Supervisory Board Member)

Name: Junya Sato

Reason for resignation: Passed away on January 29, 2020

Date of resignation: January 29, 2020

2. New Audit & Supervisory Board Member (Outside Audit & Supervisory Board Member)

Name: Takanori Iizuka
Date of assumption: January 31, 2020

* Mr. Takanori Iizuka was elected as a Substitute Audit & Supervisory Board Member at the 95th Annual General Meeting of Shareholders held on March 28, 2019, and satisfies the requirements for the Outside Audit & Supervisory Board Member.

3. Personal history of New Audit & Supervisory Board Member

April 1996 Registered as a lawyer (Daiichi Tokyo Bar Association)

Worked for Harada, Ozaki & Hattori Law Office (currently Ozaki Law Office)

April 2009 Iizuka &Partners Law Office (up to the present)

October 2009 Seconded to Enterprise Turnaround Initiative Corporation of Japan (currently

Regional Economy Vitalization Corporation of Japan)

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