

# TAKEDA R&D INVESTOR DAY 2019

Tokyo, Japan

November 21, 2019



Better Health, Brighter Future

## R&D DAY AGENDA – TOKYO, NOVEMBER 21, 2019



TIME	AGENDA
11:00 – 11:05	<b>Welcome and Introduction of Presenters</b> <i>Ayako Iwamuro, Investor Relations, Global Finance</i>
11:05 – 11:45	<b>Realizing the Potential of Plasma-derived Therapies</b> <i>Julie Kim, President, Plasma-Derived Therapies Business Unit</i>
11:45 – 12:15	<b>A New Dedicated Focus on Innovative, Sustainable Solutions for Plasma-Derived Therapies</b> <i>Christopher Morabito, M.D., Head of R&amp;D, Plasma-Derived Therapies</i>
12:15 – 12:45	<b>Q&amp;A session</b>
12:45 – 13:25	<b>Lunch Break</b>
13:25 – 13:35	<b>Welcome back and Introduction of Presenters</b> <i>Ayako Iwamuro, Investor Relations, Global Finance</i>
13:35 – 13:45	<b>Takeda: A Global Values-Based, R&amp;D-Driven Biopharmaceutical Leader</b> <i>Christophe Weber, President &amp; CEO Takeda</i>
13:45 – 14:15	<b>Translating Science into Highly Innovative, Life-changing Medicines</b> <i>Andy Plump, President R&amp;D</i>
14:15 – 14:40	<b>Oncology and Cell Therapies with Spotlight on CAR-NK</b> <i>Chris Arendt, Head Oncology Drug Discovery Unit</i>
14:40 – 15:00	<b>Spotlight on Oncology Opportunities</b> <ul style="list-style-type: none"><li>• <b>TAK-788:</b> <i>Rachel Brake, Global Program Lead</i></li><li>• <b>Pevonedistat:</b> <i>Phil Rowlands, Head Oncology Therapeutic Area Unit</i></li></ul>
15:00 – 15:20	<b>Break</b>
15:20 – 15:45	<b>Rare Diseases &amp; Gene Therapy</b> <i>Dan Curran, Head Rare Disease Therapeutic Area Unit</i>
15:45 – 16:00	<b>Spotlight on Orexin2R agonists</b> <i>Deborah Hartman, Global Program Lead</i>
16:00 – 16:20	<b>Therapeutic Area Focus in GI with Spotlight on Celiac Disease</b> <i>Asit Parikh, Head GI Therapeutic Area Unit</i>
16:20 – 17:00	<b>Panel Q&amp;A Session</b>
17:00	<b>Drinks reception</b>

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Takeda's financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS").

The revenue of Shire plc ("Shire"), which were presently, presented in accordance with accounting principles generally accepted in the United States ("U.S. GAAP"), have been conformed to IFRS, without material difference.

The Shire acquisition closed on January 8, 2019, and our consolidated results for the fiscal year ended March 31, 2019 include Shire's results from January 8, 2019 to March 31, 2019. References to "Legacy Takeda" businesses are to our businesses held prior to our acquisition of Shire. References to "Legacy Shire" businesses are to those businesses acquired through the Shire acquisition.

This presentation includes certain pro forma information giving effect to the Shire acquisition as if it had occurred on April 1, 2018. This pro forma information has not been prepared in accordance with Article 11 of Regulation S-X. This pro forma information is presented for illustrative purposes and is based on certain assumptions and judgments based on information available to us as of the date hereof, which may not necessarily have been applicable if the Shire acquisition had actually happened as of April 1, 2018. Moreover, this pro forma information gives effect to certain transactions and other events which are not directly attributable to the Shire acquisition and/or which happened subsequently to the Shire acquisition, such as divestitures and the effects of the purchase price allocation for the Shire acquisition, and therefore may not accurately reflect the effect on our financial condition and results of operations if the Shire acquisition had actually been completed on April 1, 2018. Therefore, undue reliance should not be placed on the pro forma information included herein.

Our mission is to strive towards Better Health and a Brighter Future for people worldwide through leading innovation in medicine





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BETTER HEALTH TO PATIENTS**

